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Founded 1909

NOTICE OF ANNUAL MEETING OF SHAREHOLDERS

October 17, 2023

TO THE SHAREHOLDERS:

The Annual Meeting of Shareholders of Homasote Company will be held at the Office of the Company, 932 Lower Ferry Road, West Trenton, New Jersey, on Tuesday, October 17, 2023 at 10:00 AM ET for the following purposes:

- 1. To elect six (6) directors to hold office for one year and until their successors shall be elected and shall qualify. All of the nominees listed below in alphabetical order are presently serving as Directors and have been nominated by the Board of Directors for reelection.
 - Jennifer D. Bartkovich, Ronald D. Fasano, Michael R. Flicker, Warren L. Flicker, John P. Outerbridge and James M. Reiser
- 2. To transact such other business as may properly come before the meeting or any adjournment thereof.

Pursuant to the provisions of the Bylaws, the Board of Directors has fixed the close of business on September 6, 2023 as the record date for the determination of the shareholders entitled to notice of and to vote at the meeting and at any adjournments thereof. Only shareholders of record at the close of business on that date will be entitled to notice of and to vote at the meeting. The stock transfer books will not be closed.

By Order of the Board of Directors

JENNIFER D. BARTKOVICH Secretary

West Trenton, New Jersey September 12, 2023

Whether or not you expect to be present at the meeting, please mark, sign and date the accompanying Proxy and return it promptly in the enclosed self-addressed envelope, which requires no postage if mailed in the United States, so that your shares may be represented at the meeting.